



Agenda

Opening Prayer

Purpose, Vision, & Plan

Transitions

Break

Overview of the First 18 months

... LUNCH ...

Human Resources

School Considerations

Synodality

Conversations in Families

Closing

Welcome



ARCHDIOCESE OF SEATTLE

MISSION

Jesus said to his disciples, "All authority in heaven and on earth has been given to me. Go therefore and make disciples of all nations, baptizing them in the name of the Father and of the Son and of the Holy Spirit, teaching them to obey everything that I have commanded you. And remember, I am with you always, to the end of the age." MATTHEW 28:18–20

VISION

ENCOUNTER

Encounter Jesus Christ and one another.

ACCOMPANY

Accompany each other, as one human family, on the journey of discipleship.

LIVE THE GOSPEL

Live the unconditional love and joy of the Gospel.



RE-ENVISIONING PARISH LIFE

Strategic Planning



Governance & Leadership

Administration, Infrastructure, & Finance



Pastoral Planning

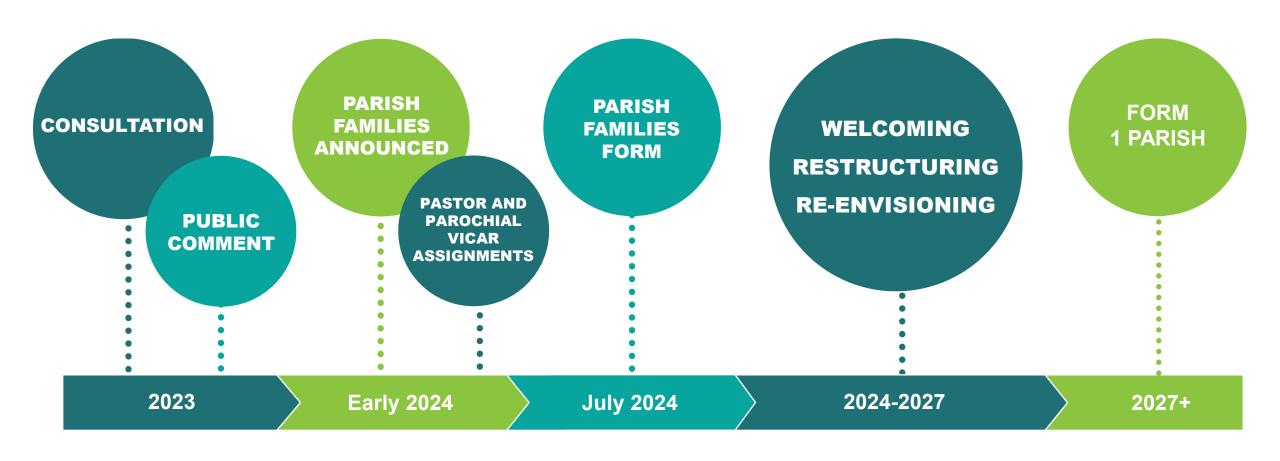
Worship & Prayer

Community

Discipleship

Mission & Evangelization

Timeline





Timeline

PHASE 0

PREPARING 2023-2024

Prepare for the journey that is about to begin.

PHASE 1

WELCOMING 2024–2025

Encounter one another in Christ, getting to know one another, with open minds and hearts. PHASE 2

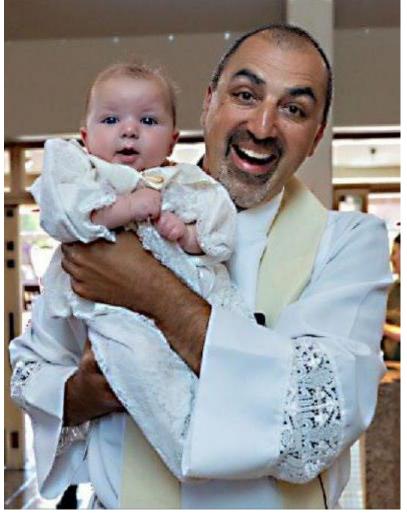
RESTRUCTURING 2025–2026

Listen and support one another as a parish family, while laying the foundation for coming together. PHASE 3

RE-ENVISIONING 2026-2027

Begin to live as one parish and look to the future with a shared vision.



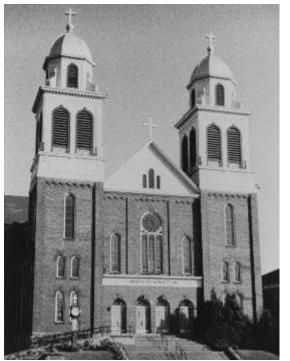


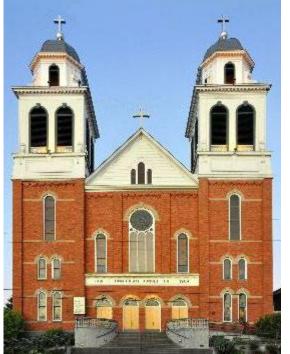














"The parish is not an outdated institution; precisely because it possesses great flexibility, it can assume quite different contours depending on the openness and missionary creativity of the pastor and the community."

(EG, 28)







We are All Co-Responsible

Chancery

Consultative Leaders

Staff

The People of God

Liaisons

Pastors

Priests



Principle of Synodality







Discernment is a way of life, not something we do here and there.

- Archbishop Paul D. Etienne

Synodality is the action of the Spirit in the communion of the Body of Christ and in the missionary journey of the People of God.

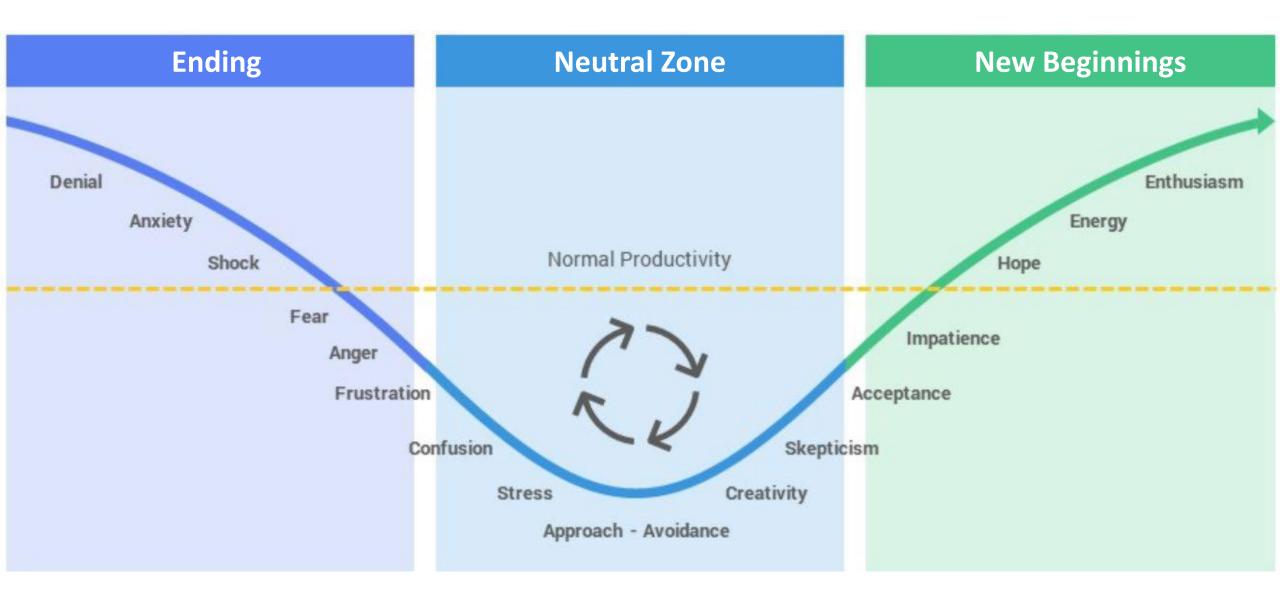
- Pope Francis



Transition Planning



Bridges Model of Change





Overview of Phases 0-3



Vision

The angel... measured off a thousand cubits and had me wade through the water, which was ankle-deep.

He measured off another thousand and once more had me wade through the water, which was now knee-deep.

Again, he measured off a thousand and had me wade; the water was up to my waist.



The slow work of the spirit



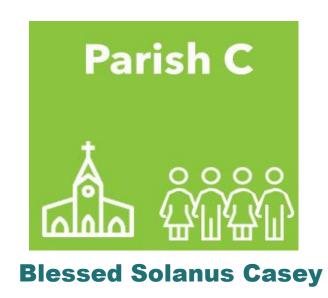
The Monks of Tibhirine



Rural Fr. O'Grady, Pastor Fr. J and Fr. M, Parochial Vicars

Parish A **St. Joseph of Cupertino**

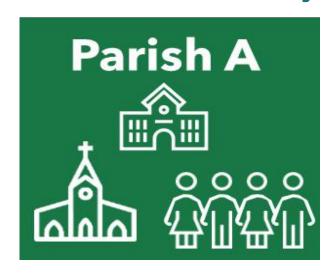






City Father Martinez, Pastor Father P, Parochial Vicar 2 Schools

St. Elizabeth of the Trinity

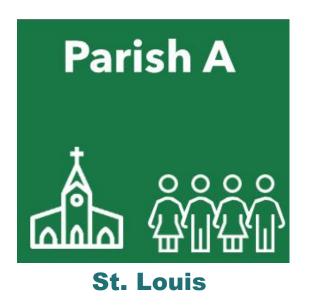


Annunciation



St. Simon Stylites





Suburban Already paired 4 years Fr. Bui, Pastor Fr. T, Parochial Vicar

St. Zelie



Phase Zero

- Transition Workbook
- Spring cleaning
- Rectory considerations
- Goodbyes and hellos



Parish Transition Workbook: A Gift to Your Family

We share the goal of having a smooth transition for parish leaders, staff and the people of God as parishes join together in their new families.

To make it easier for parish leaders, pastors and staff to get to know each other, every parish should fill out the Parish Transition Workbook to capture information outside the Parish Annual Report that will be helpful as parishes join together. We recommend dividing up portions during a staff meeting so everyone is clear on the parts they own and how they can support each other.

Providing this information truly is a gift to your community, your incoming pastor and your leadership teams. If you have any questions, please reach out to partners@seattlearch.org.

Below are the key sections of the Parish Transition Workbook that should be assigned to owners for completion. You may wish to save all of this in one shared folder or print it out into a binder. Please note that you may easily add or delete lines in each chart to accommodate the relevant information for your parish.

- · Pastor activities and governance
- · Celebration of Sacraments and Sacramentals
- · Pastoral care needs
- Parish staff
- Consultative teams
- · Parish programs



Mass Times

• What: Parish families with conflicting Mass times and an

insufficient number of priests to cover each Mass.

• When: Phase 0 - April/May

· How:

- Work with Chancery and other parishes in the family to identify potential timing conflicts for priests in the family.
- Discern preferred Mass change(s) with current pastors and incoming pastor to avoid time conflicts.
- Share proposed change with Deanery and OVC.
- Discern proposed changes with consultative bodies.
- Communicate change to parishioners before effective date of July 1, 2024.

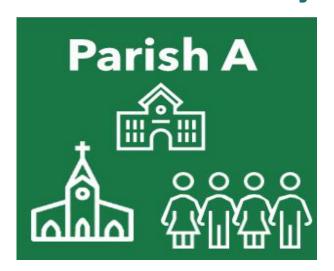
Family 2 Before

City

Father Martinez, Pastor Father P, Parochial Vicar 2 Schools

Sat 530 pm Sun 9 am Sun 11am Spanish Sat 5 pm Sun 830 am Sun 1030 am Sat 5 pm Sun 8 am Sun 10 am

St. Elizabeth of the Trinity



Annunciation



St. Simon Stylites



Family 2 After

City

Father Martinez, Pastor Father P, Parochial Vicar 2 Schools

Sat 530 pm

Sun 9 am Sun 11am Spanish Sat 5 pm

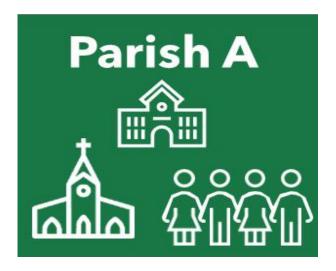
Sun 830 am

Sun 1030 am

Sat 5 pm Sun 8 am

Sun 10 am

St. Elizabeth of the Trinity



Annunciation



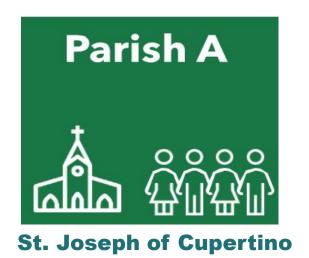
St. Simon Stylites



Rural

Family 1 No Changes

Fr. O'Grady, Pastor Fr. J and Fr. M, Parochial Vicars



Sat 5 pm Sun 9 am Sun 11 am Sat 5 pm Sun 9 am

St. Bartholomew

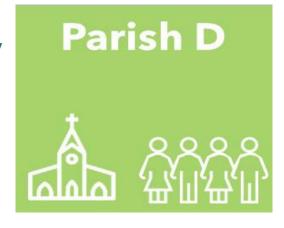




Blessed Solanus Casey

Sun 8 am Sun 10 am Sun 12 pm Spanish Sun 12 Noon

St. Josephine Bakhita



Phase One

- Pastor's assistant
- Calendaring summit
- Base of operations
- Parish staff
- Positive communications





Initial Financial Activities

- What: Important activities related to finances in the new parish family
- When: Early Phase 1
- · How:
 - Add the pastor to each bank account.
 - Keep bank accounts and financial reporting separate until the family becomes one canonical parish.
 - Determine what expenses need to be shared and how to share between the parishes in the family.



Initial Shared Expenses

- Priest salary, and benefits
- Living expenses including rectory expenses, utilities
- Pastor administrative support





Shared Expenses - Mechanics

- Direct invoicing vs. fixed estimate with a settlement at end of year
- Sharing methodologies:
 - Number of Masses
 - Square footage
 - Number of registered parishioners
 - Number of givers
 - Ordinary Income
 - Mutual agreement



Shared Expenses Family 2







St. Elizabeth of the Trinity

Annunciation St. Simon Stylites

Identify salary, benefits, priest admin, expenses



Pick expense sharing methodology



Pick payment method



Result

\$240,000

Number of Masses

Monthly estimate with year-end settlement

St. Elizabeth, \$10,000 **Annunciation** \$5,000 St. Simon **Stylites** \$5,000



Technology

• What: What are the technology topics to be concerned

about?

• When: July

· How:

- Pastor to identify staff member to grant access to parish systems employees need to do their jobs.
- Request access to ParishStaq, Quickbooks and Qvinci.
- No need to change domain names or email addresses.
- Understand domain name owners and who has access to the domain and social media accounts.
- Shared calendars and files will be a desirable capability.



Shared Expenses – Longer term

Look for efficiencies and economies of scale:

- Janitorial, landscaping, maintenance
- Technology contracts like IT support, printers/copiers, internet service
- Office supplies, postage
- Any expense for shared staff
- Shared Ministry staff such as music, youth, outreach salary and benefits
- Administrative staff such as bookkeepers, facilities maintenance





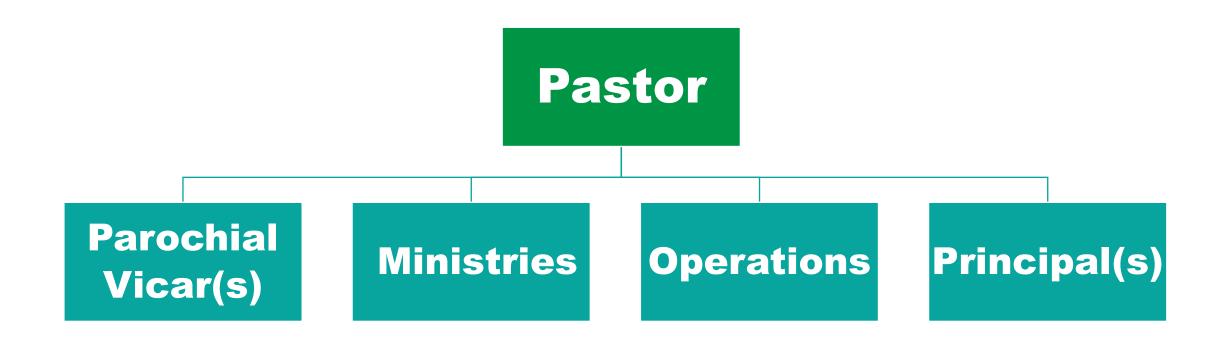


Family Leadership Team

- What: Pastor needs to identify the team of parish/school staff leaders who will assist in the implementation of Partners in the Gospel.
- When: Summer
- How:
 - Small staff taskforce
 - Emerging leaders
 - Focus on the family, not the parish they come from



Family Leadership Team



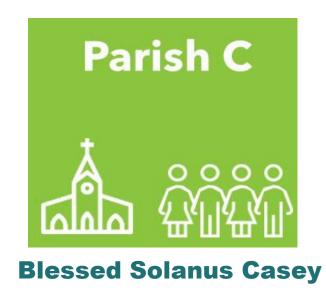


Rural

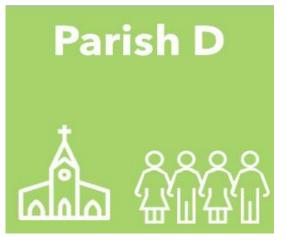
Fr. O'Grady, Pastor Fr. J and Fr. M, Parochial Vicars





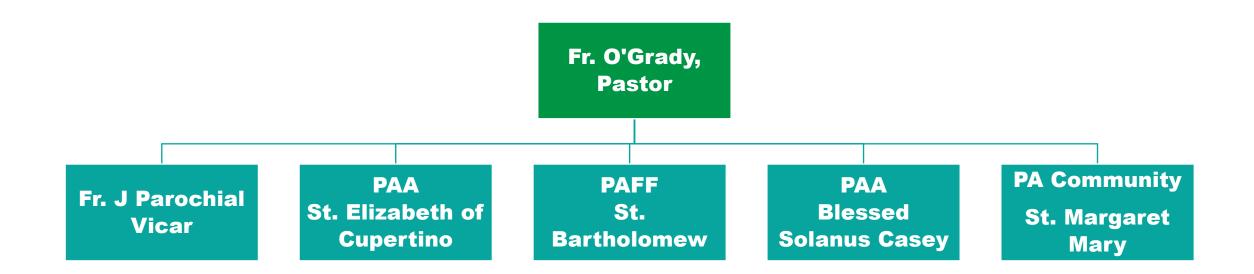






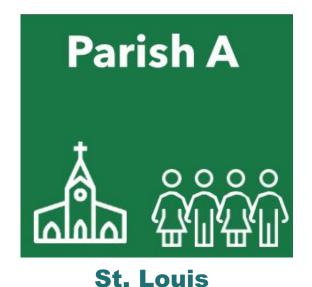


Family Leadership Team – Family 1





Family 3

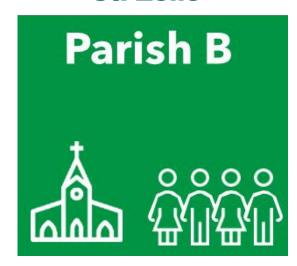


Suburban Already paired 4 years

Fr. Bui, Pastor

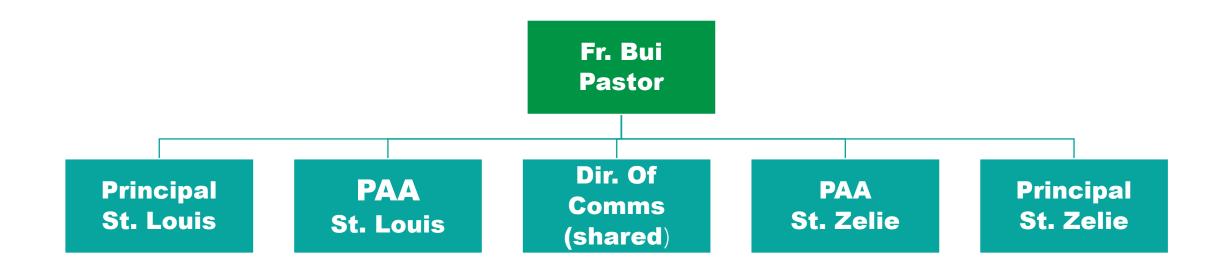
Fr. T, Parochial Vicar

St. Zelie





Family Leadership Team – Family 3





Parish Family Advisory Council

- What: Consultative body of lay leaders to assist the pastor with the implementation of Partners and to provide leadership to the One Parish Plan (Strategic Pastoral Plan). Could become the new pastoral council.
- When: Fall Phase 1
- How:
 - Consider existing Pastoral or Finance Council members.
 - Make sure each parish/school is represented.
 - Consider groups that may be under-represented.



Finance Councils

- **What:** Finance councils remain in place for each parish until becoming one canonical parish. How can we manage the volume of meetings?
- When: Summer
- · How:
 - Combine meetings
 - Reduce frequency of meetings
 - Creative use of agenda
 - Delegate to PAA or Parochial Vicar



Finance Councils







St. Elizabeth of the Trinity

Annunciation

St. Simon Stylites

Family 2

How to handle multiple Finance Councils?

- Frequency
- Combining
- Delegation
- Agendas

- Staff support monthly meetings with each Finance Council with respective PAA. Pastor and Parochial Vicar split attendance.
- Every 3rd month have a combined meeting with all PAA's and Pastor present.
- Every 3rd month agenda focuses on parish family financial matters.



Life Goes On

- Liturgical considerations
- Sacramental preparation
- Stewardship





Looking Forward

- Community
- Mission
- One Parish Plan
- Consultative Bodies



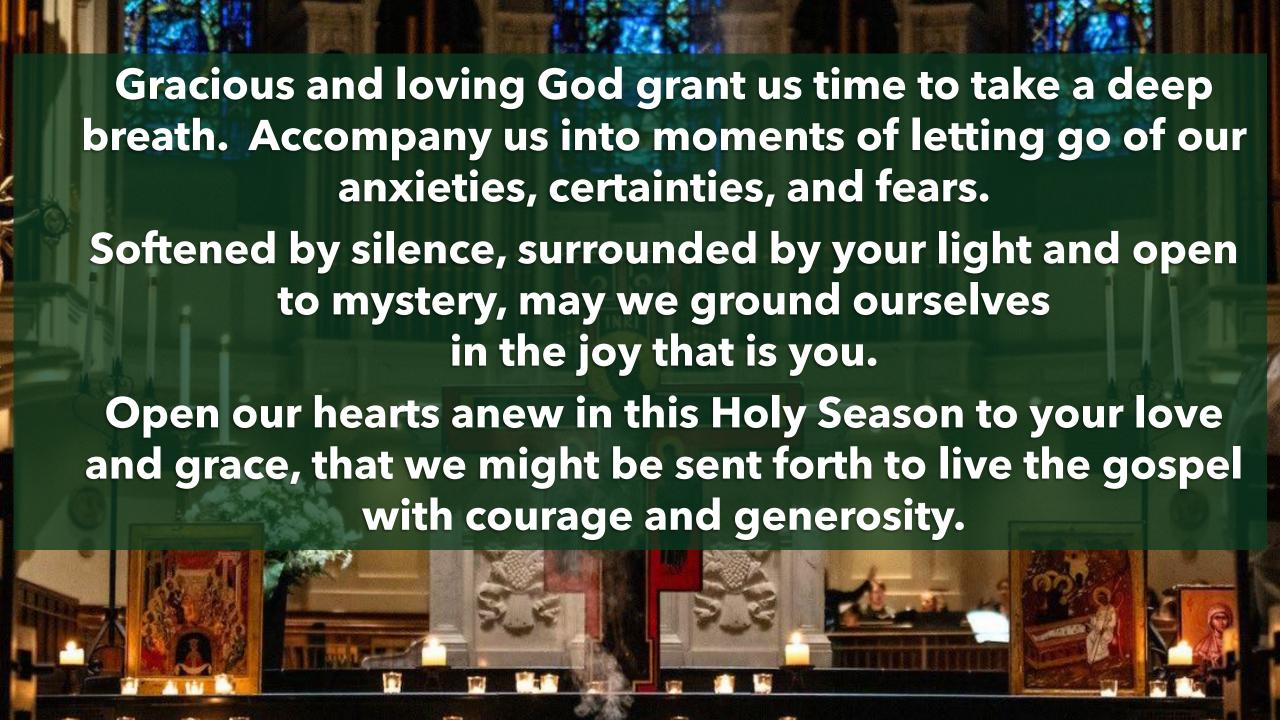




Reflection







Lunch



Human Resources



Overview

- HR considerations for Phase 0 and 1
- Resources and tools
- Training and education
- Daily support
- Easing the administrative burden



Considerations

Parish staff in Phase 0-1

- Embrace the journey
- Encouragement and retention
- Communication
- Don't go it alone
- Interested in your feedback



Human Resources Toolkit

HR Toolkit











Training

Monthly webinars

- Engagement March
- Retention April
- Recruiting May
- Sharing employees June

Future content

- Feedback
- Emerging issues





Daily HR Support

Daily HR Support

- Streamlined email support through HR and IPBS inboxes for normal operational questions
- Reorganized parish support model providing partnership for the journey
 - Two dedicated HR "liaisons": Kathryn Daily and Matt Boswell

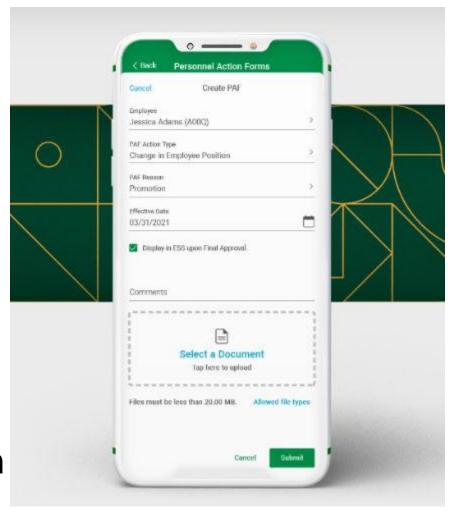




Improvements

Process improvements to ease the transition

- Shift to one pay cycle
- New/updated standard operating process manual
- Enhanced data capability
- Updated/new personnel action forms
- Leave administration in Paycom





Catholic Schools

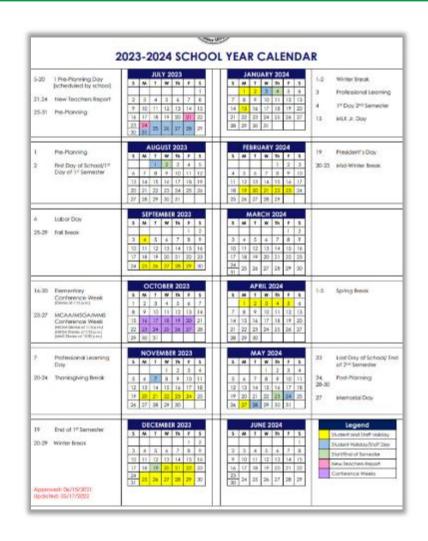


Phase 0 Considerations

Calendaring

Ensure that pastor can attend important events and celebrations (e.g. auctions, back to school nights, cultural festival)

- Balance "asks"
- Determine what requires the pastor and which requires priestly ministry





Phase 0 Considerations

Messages of Assurance

Remind school families, faculty and staff that we will assure processes as we move forward.





Phase 1 Considerations

Build Relationships and Establish Roles

Create opportunities for pastor and vicars to spend time with community

- School commissions, operating independently, should seek opportunities to collaborate
- Invite schools and parishes in the parish family to community events









Phase 1 Considerations

Align parish and school operational practices.

Understand systems and people in place.

- Identify staff training and skill building needed given the complexity, size, and nuances of a school.
- Identify consistent practices across the parish family (e.g. budget timelines, tuition setting, etc.)

Understand school finance philosophy.

How do schools set tuition, salaries, and parish funding?



Parish Financial Support for Schools

1. Understand existing methodology and philosophy (within the parish family).

- 2. Begin to discern consistent philosophy and methodology.
 - Timing: Year One (Oct June)
 - Considerations: current philosophy/methodology, individual school need, and current funding levels, timeline for implementation



Coordinate Tuition and Salary for Schools

1. Understand existing philosophy and methodology.

- 2. Begin to discern where consistent approach is appropriate.
 - Timing: Phase 1 (ongoing)
 - Considerations: current philosophy/methodology and current realities, as schools and parishes are ready



Phase 2 Considerations

Phase 2

- Discern staff and potential for specialization (with shared staff)
- Deepen efforts to find operational consistencies (e.g. calendars, enrollment schedules, etc.)
- Where appropriate, begin moving toward standardization of tuition and salaries, only after having established an understanding of current practices.

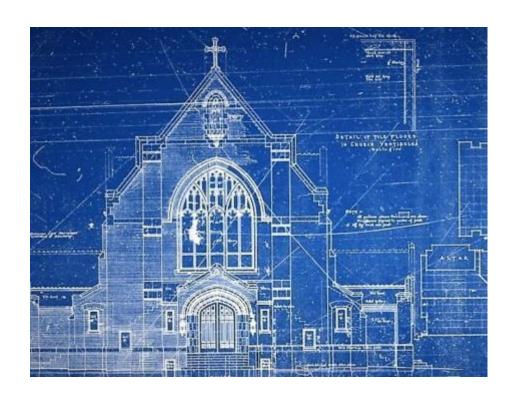




Phase 3 Considerations

Phase 3

- When considering program modifications, expansion, or consolidation of the school, refer to existing policies from the Office for Catholic Schools (OCS).
- In these types of decisions, include and consult with OCS.





Synodality and Discernment as Parish Families



Synodality

- Means "walking together"
- How the Church has addressed challenges for decades
- Practiced, in various forms, through the centuries
- Restored in the Roman Catholic Church by the Second Vatican Council
- Also a new way of being Church, especially for decision-making
- Takes time. We must slow down, and pay attention to the process, not just the outcome.



Synodality and the Holy Spirit

Synodality is all about the Holy Spirit: listening to the Holy Spirit, discerning the Spirit's presence, and sensing the Spirit moving in and through others.

"I will pour out my spirit upon all flesh. Your sons and daughters will prophesy, your old men will dream dreams, your young men will see visions. Even upon your male and female servants, in those days, I will pour out my spirit." (Joel 3:1-2)



Conversations in the Spirit





Conversations in the Spirit: From "I" to "We"

We commit to confidentiality, so these circles are a safe place for people to share what is in their hearts.

Round 1

- Each person shares in turn without being interrupted, and without exceeding the time allotted.
- We start from our own prayer, experiences, and emotions – "I."
- All listen in silence, attentive to what is being said and to their own reactions.



Conversations in the Spirit: From "I" to "We"

Round 2

 We engage with what we have heard, once again speaking without interruption.

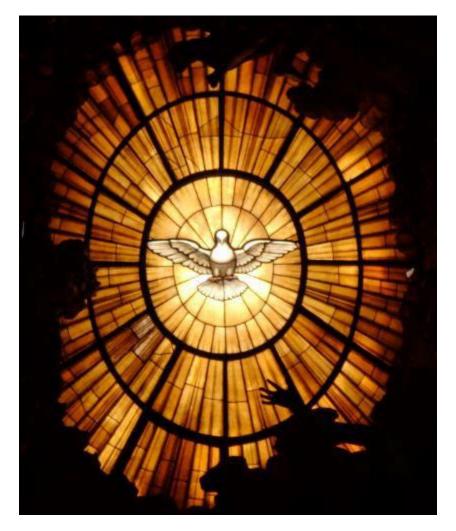
Round 3

 In round three, we have free conversation, and the group moves towards "we."



Conversations in the Spirit

- Helps us to discern what God is calling/inviting us as a community
- Helps generate a space of trust and listening
- Allows people raise and work on important issues
- Alternative points of view can be brought forward and discerned
- Places the Holy Spirit at the center, and one's own ego and ideologies in the back seat.
- Main practices used in the Synod.



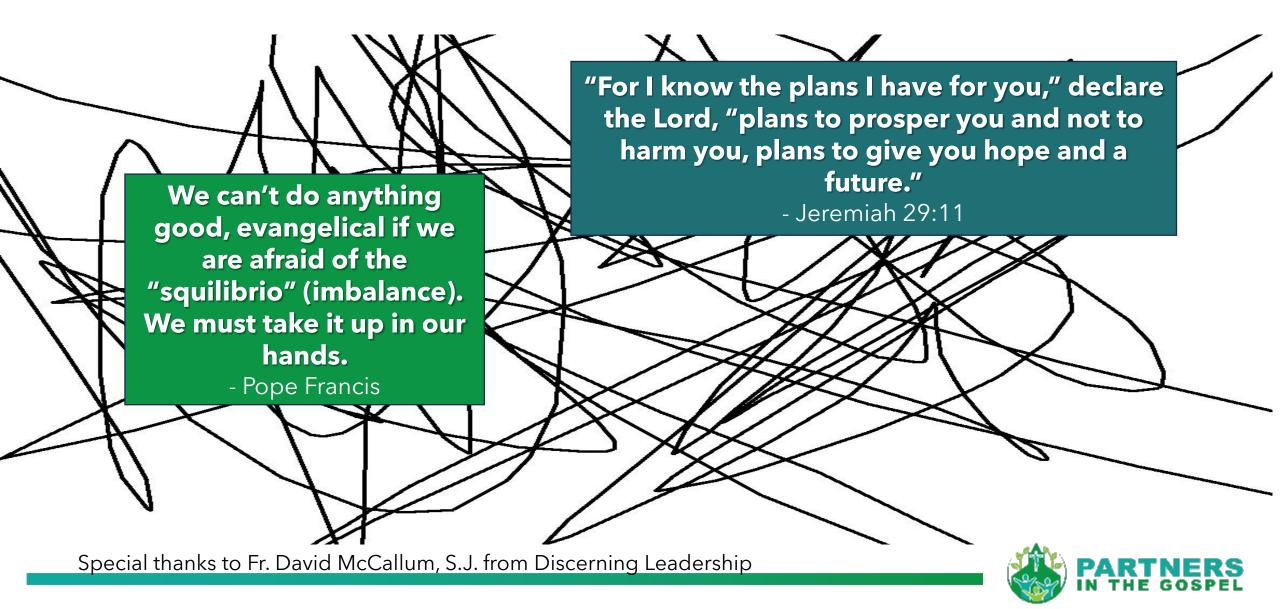


What Synodality Isn't

- Synodality is NOT just small-group sharing.
- Synodality is NOT a labor- or time-saving approach.
- Synodality is NOT the approach to take for every little question.
- Synodality is NOT meant to replace the pastor's decision-making authority.
- Synodality is NOT just about consensus-making.



Face to face with squilibrio (imbalance)









Synodal Listening in Families

- In the first two rounds of synodal listening, each person shares in turn. There is no back-and-forth, no responding, no agreement or disagreement.
- In round 3, we will have free conversation and back-and-forth as we share about where we sense the Holy Spirit calling.
- Even if someone else says 'exactly what you were going to say," go ahead and share from your own perspective.

Round 1: Where would you like to see our parish family and the local Church in five, seven, ten years? What's your dream?

Round 2: What did I hear in round one? What resonates or surprises me?

Round 3: What did we hear? Where do you sense the Holy Spirit moving in our sharing today?

Closing Prayer



We ask only a few things more, O God, a few small, mustard-seed size, faithful, saving things: to walk with you in each moment without plotting for tomorrow, and so to really consider the birds of the air, and find the treasures hidden in the round of the daily; to learn by leaning into your Spirit to be present to others without preoccupation, to engage without having to win, to disagree without being judgmental, to accept outcomes without despair to succeed or fail without misplacing hope, to tune to the bracing hum of the stars, to fathom enough without dismissing fathomless mystery of your creation, our brothers and sisters, and the grace and mercy and power of your embrace that holds close, each small one of us, And everything all together.

Thank you!





Event Survey



Online Resources

